

### INTERNATIONAL ECONOMIC FORUM IN LOGISTICS (IEFL) 16 de febrero de 2023

# Tendencias internacionales en distribución urbana de mercancías

Dr. Laetitia Dablanc













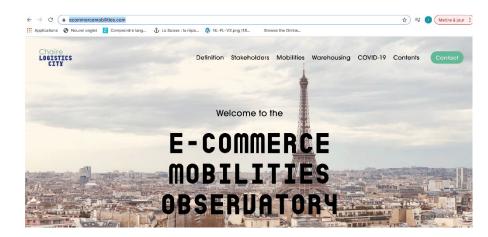


 Warehouses, innovations, new trends in consumption and impacts on city logistics

#### Results available online:

- Observatory of ecommerce mobilities
- Surveys on gig workers for instant delivery platforms
- Logistics real estate and relationships with urban form

## https://www.lvmt.fr/en/chaires/logistics-city/





### Since Covid, city logistics closely scrutinized



#### LeMonde

Covid-19 : la logistique, un secteur devenu incontournable

La pandémie a mis en exergue le rôle des chauffeurs et livreurs dans la bonne marche de l'économie.

Par Eric Béziat et Julien Bouissou

#### THE **SUSTAINABLE**

accenture

**FASTER. CHEAPER. GREENER.** 





#### Deloitte.

Logística de Última Milla











The Future of the Last-Mile Ecosystem









**Vehicles can Boost** 







**Retail Carbon** 

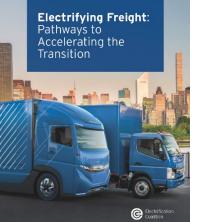
**Impacts from** I Estate and

**Footprints:** 

**Technology** 







Logistique urbaine dans le **Grand Paris** - Vision Roland Berger







#### Converging changes and innovations worldwide

- Consumer and societal demands
- Innovative supply of logistics services, converging processes: DHL, Ifood, Prologis... catering for all metropolitan areas
- Start-ups, urban freight tech, food tech
- (Local policies remain rather different)





#### What's new?

- Innovations
- Clean vehicles
- Real estate
- Unresolved issues and solutions





#### **Presentations and Panel Discussions Include:**

- ♥ Delivery Drones
- **♥** Delivery Robots
- **♀** Autonomous Cars
- Autonomous Delivery Vehicle (ADV)
- ♀ Autonomous Ground Vehicles (AGVs)
- **◊** Autonomous Pods
- **♀** Robotics
- ♥ Droid
- ♥ Van/Drone/Robot Integrated System
- **⋄** System of Systems
- Smart Door Lock
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- ♥ Trunk Delivery
- **?** Parcel Box
- Parcel Locker
- Required Support Structure

   Required Structure
- **♥** Warehouse Locations
- ♥ Unmanned Warehouses
- **♥** Platooning
- ▼ Tracking Technologies
- **♀** Low-Density Cities
- ♥ High-Density Cities
- **⋄** Medium-Density Cities
- Same-day, Instant Delivery or Sunday delivery

- Same-Day delivery
- ♥ On-demand delivery
- ♥ Drones, Remote locations
- ♥ Self-Driving cars, Remote locations
- Robots, Gated communities and closed
- campuses
- ♥ Storing packages for buyers to pick up
- **⋄** Maximizing Delivery
- Not-at-Home & Failed Deliveries
- ♥ Gated Communities, Residential
- Buildings and Office Buildings
- ♥ Hospital Campuses, Corporate
- Campuses, and Universities



## Modeling tool for urban freight flows (LAET, Lyon): from FRETURB to SILOGUES







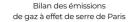


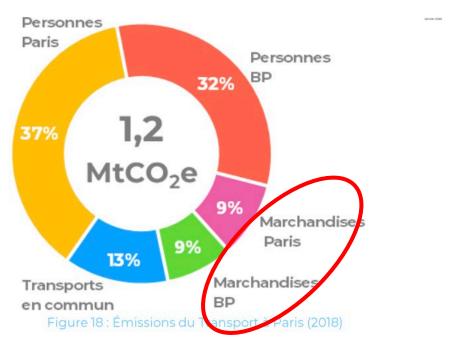
**Includes B2C flows** 



Carbon footprint of freight for city of Paris (2020, with 2018 data)







- Global CO<sub>2</sub> emissions from freight in 2018 (including what is imported to be consumed by Parisians): 5 Mt (21% of all carbon footprint of Paris)
- Local CO<sub>2</sub> emissions from freight in 2018:
   1.2 Mt



### On-demand 'instant delivery' services

- Deliveries in less than two hours
- Smartphones, platforms, algorithms
- Gig workers, self-employed couriers

Buenos Aires



Stockholm

#### Lagos



Lima



Mumbai



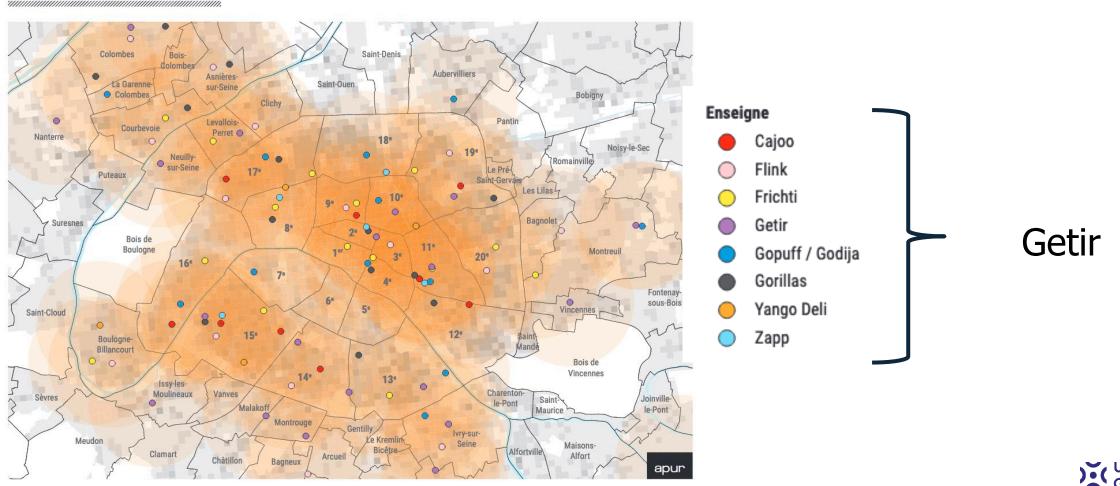


#### Quick commerce: very fast changing, concentrating

Map from Paris planning agency, January 2022

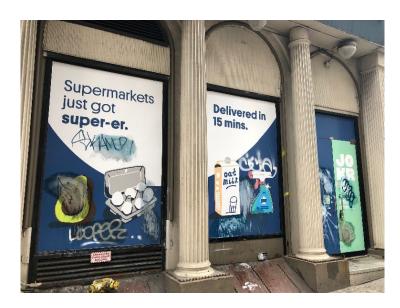
February 2023

IMPLANTATION ET ZONE DE LIVRAISON DES DARK STORES





#### Quick commerce: new facades and vehicles











 Introduction of electric mopeds in European cities



### **Partnerships**



- Auchan click&collect with Deliveroo partner
- Local rest area for delivery drivers





### Increasingly diverse vehicles for urban deliveries

 Cars, mopeds, e-mopeds, cargo-bikes, bicycles, walking/transit could already represent more than 25% of last-mile vehicles already in large European cities





## Bikes, e-mopeds and pedestrian deliveries ... Manhattan in March 2022

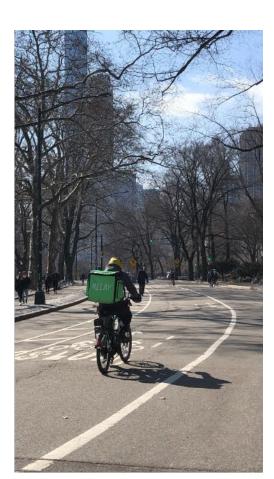
Photos L. Dablanc et M. Schorung











### Curb management needed

Beijin April 2020



Paris Dec 2021



Arte H. Buldeo Rai

NYC March 2022



M. Schorung



### Electric delivery vans

UPS: two generations of electric vans



Rivian trucks delivered to Amazon since Sept 2022





#### Cargo-bikes in Europe



International Cargo Bike Festival, Groningen, October 2022

- Access to bike lanes is a key competitive advantage
- Not robust enough
- Lack of attractivity to future drivers?







#### Motorized two-wheelers for deliveries

• In Paris, 45% of UberEats and Deliveroo deliveries (Logistics City Chair, 2022)





#### Zero emission trucks are relevant but still too expensive



Schenker France Septembre 2022 tests of Volta Zero

 Lorries still represent one third of all deliveries in French cities

Tesla Semi : le premier client PepsiCo prudent face à son autonomie

DUBLIÉ LE 21 DÉCEMBRE 2022 À 16.00 L. MIS À TOUR LE 22 DÉCEMBRE 2022 À 17.48 L. DAD RENTAMIN DEFAY



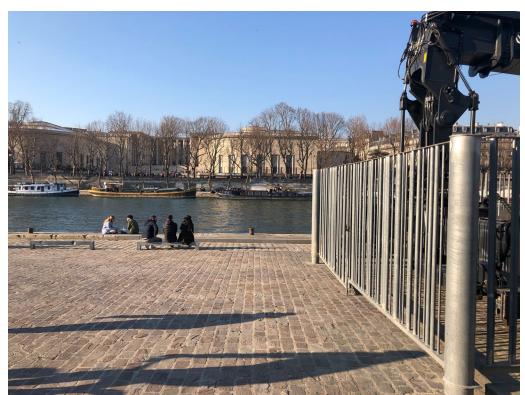
35 Tesla Semis to PepsiCo in December 2022

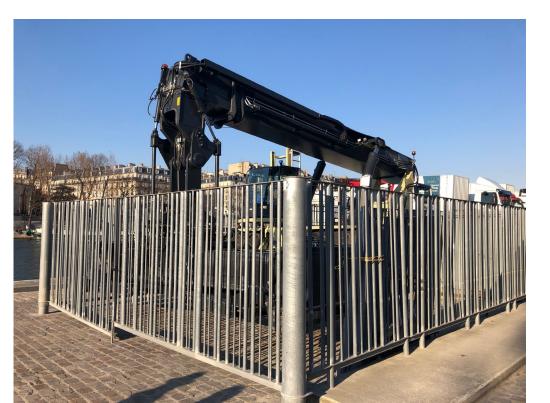






# Docks are returned to promenade after transloading







#### FLUDIS: cargo-cycles in electric barges on the Seine







## New formats in urban warehouses, micro-hubs, logistics hotels

- Vertical (underground and multistory)
- Mixed-use: logistics hotels
- Temporary: use of spaces waiting for a development permit, use of spaces available during the day





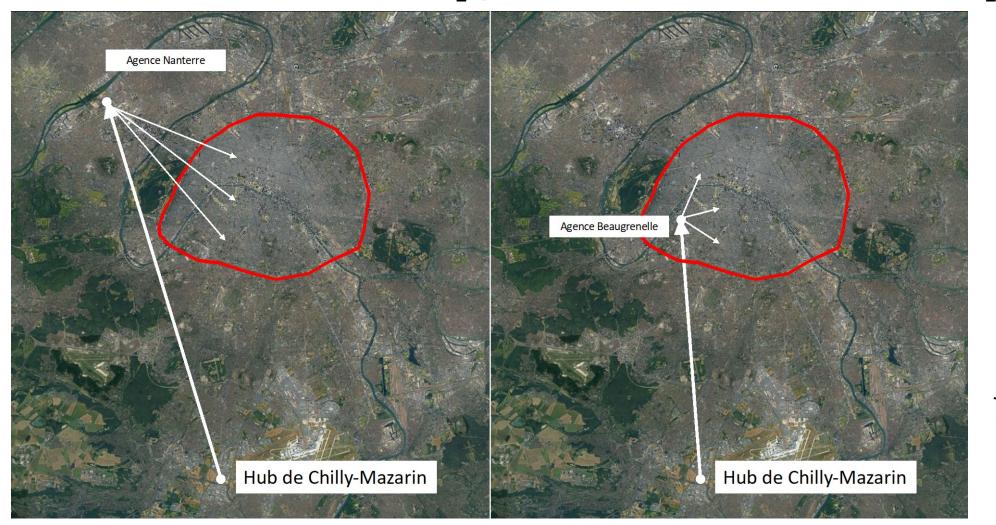
 P.L.U.M.E by Novaxia and FM Logistic: recycle vacant urban buildings into temporary logistics hubs

 Empty space turned into logistics hub under the Paris ring-road, reconvertible quickly



# Reducing CO<sub>2</sub> emissions by using an urban hub, example of Chronopost parcel deliveries

Without an urban hub: 151 tons CO<sub>2</sub>/y With an urban hub: 74 tons CO<sub>2</sub>/y



Jonction 2017 + Grelier 2020



# Micro-hubs: an urban logistics facility under Paris ring-road





## New urban warehouses are based on goods flow consolidation ... and use of trucks

Tokyo

Brooklyn

Paris







Hôtel logistique de Chapelle international (18e arr.) inauguré en juin 2018. © JGP



#### Two recent evolutions

**Solar pannels** Amsterdam, Sept 2022



### Reduction in land footprint

2021 Amazon *fullfilment center* in Delaware, US

350,000 m2 on 70,000 m2 footprint





### Delivery services from underground municipal car parks

#### Under the Louvre, Paris



Under Plaza Mayor, Madrid (FM Logistic Ibérica)





### CITYLogin opens micro-hub under Madrid's Plaza Mayor

CITYLogin and Madrid's Municipal Transport Company (EMT) have inaugurated a micro-fulfilment centre under Plaza Mayor, the Spanish capital's famous main square. The 200-sqm...

On October 20, 202

Opera



Beaugrenelle



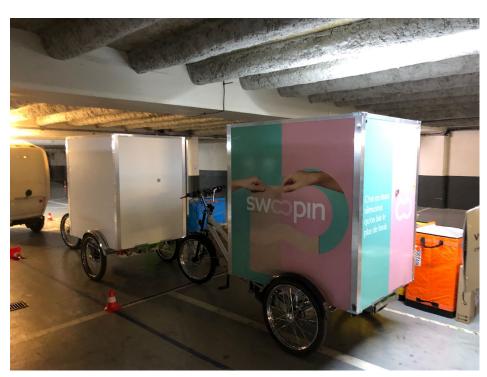
Concorde





#### Temporary rental and time-sharing

Swoopin, Paris 11th
Six-month rental before
redevelopment for social
housing project



Amazon, Paris 14th use of of a bus depot during the day



L. Dablanc

F. Bouchon Le Figaro



## An interactive map of available logistics micro-hubs in London

https://crossriverpartnership.org/urban-logistics-hubs/

## Urban Logistics Hubs in London



**Delivering London's Future Together** 

Urban logistics hubs and micro logistics hubs play an important role in promoting sustainable and efficient freight activity in London. Their use allows goods to be rationalised and distributed via low and zero-emission vehicles for the 'last mile' of the supply chain. This **improves air quality, reduces delivery vehicle trips, and decreases traffic congestion on roads.** 

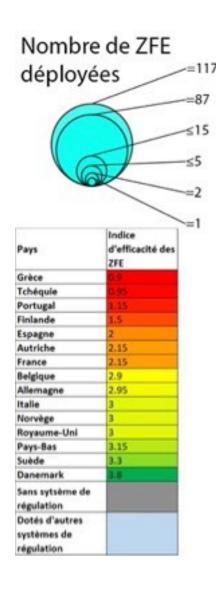
Use the interactive map below to **explore potential sites that have been advertised by Local Authorities and Landowners for use as urban logistics hubs and micro logistics hubs** across central London.

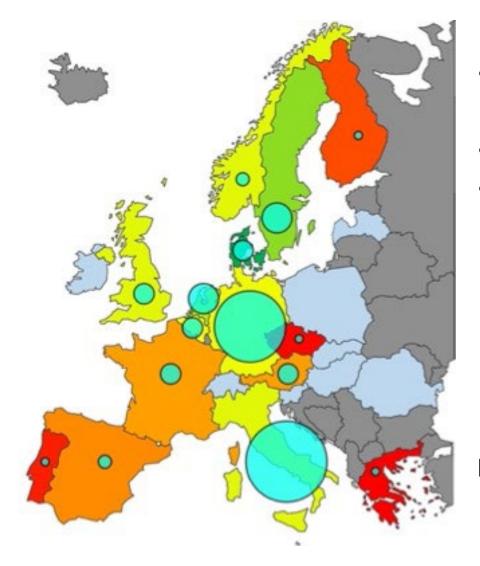
Cross River Partnership (CRP) would like to recognise and thank the Central London Sub-Regional Transport Partnership (CLSRTP), and Transport for London as the funder for this online tool.





#### Low/zero emission zones for trucks and vans in Europe



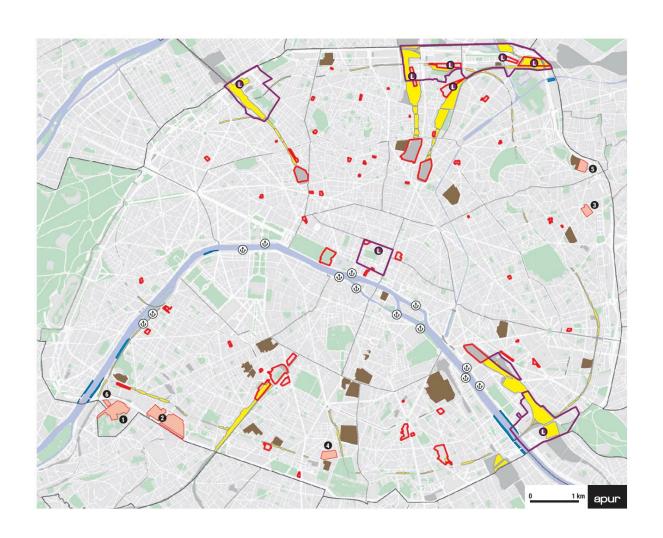


- Number of Low Emission Zones
- Standard level
- Enforcement efficiency

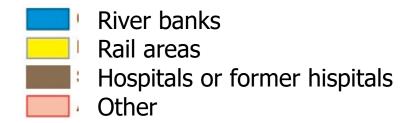
Belliard/Logistics City Chair, 2021



# 2016 zoning ordinance of Paris: regulations incentivizing the implementation of logistics facilities



 Areas dedicated to large urban services

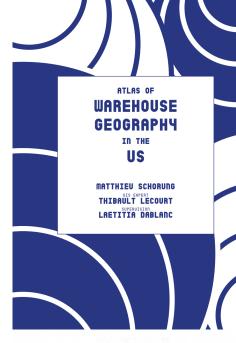


• 61 location perimeters for logistics activities



#### Ressources

- CHAIRE LOGISTICS CITY: www.lvmt.fr/en/chaires/logistics-city-sogaris/
- METROFREIGHT www.metrans.org/metrofreight<u>w.metrans.org/metrofreight</u>
- Platform delivery gig workers' surveys:
- Browne, M., Behrends, S., Woxenius, J., Giuliano, G., Holguin-Veras, J. *Urban logistics. Management, policy and innovation in a rapidly changing environment*. Kogan Page, London
- Urban Freight Lab: <a href="https://depts.washington.edu/sctlctr/urban-freight-lab-0">https://depts.washington.edu/sctlctr/urban-freight-lab-0</a>
- Urban freight platform: https://www.chalmers.se/en/centres/lead/urbanfreightplatform/Pages/default.aspx



Sous la direction de Laetitia Dablanc et Antoine Frémont

#### LA MÉTROPOLE LOGISTIQUE

LE TRANSPORT DE MARCHANDISES ET LE TERRITOIRE DES GRANDES VILLES

